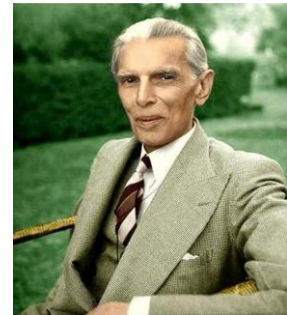


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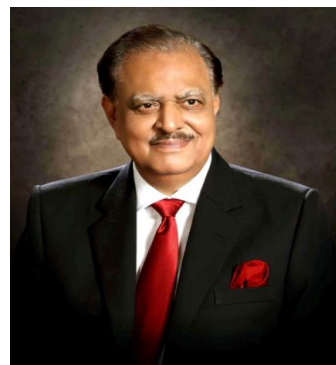
“... the first duty of a government is to maintain law and order, so that the life, property, and religious beliefs of its subjects are fully protected by the State ... if we want to make this great State of Pakistan happy and prosperous we should wholly and solely concentrate on the well-being of the people, and especially of the masses and the poor.”



Muhammad Ali Jinnah (August 11, 1947)

PRESIDENT MAMNOON HUSSAIN

Pakistan has constantly been in the throes of surmountable but sporadically attended divergent challenges. Today Pakistan is in dire need of a pragmatic and viable framework for resolving all the problems holistically and spearheading the country to be in the league of the developed nations. This has been meticulously worked out in the 11th Five Year Plan, which is a practical extension of the Pakistan Vision 2025. The Plan has devised strategies for an equitable socio-economic progress across all regions of Pakistan, which is thoroughly supported by operational documents in the form of the annual plans.



Being far more comprehensive and farsighted, this Plan promises sustainable and inclusive growth to elevate the economic status of Pakistan through the actualisation of various goals and objectives outlined in the seven pillars of the Vision. This will not only correct any socio-economic imbalances, but will also enable the people of Pakistan to shape their own future since they, especially the youth, have been deliberated conscientiously to be our greatest asset. Hence, to harness their potential, the government will make substantial investments in human and social capital. Marginalised segments, minorities and low income groups will be mainstreamed through a comprehensive social protection framework, provision of quality education and skill-based training, which will increase employment opportunities and improve labour efficiency. Furthermore, this government plans to develop competitive knowledge economy through value-addition in the higher education, and information and communication technologies by implementing various plans. The government is also encouraging the private sector-led growth and enhance public-private partnerships for accelerating business generation in the country. Certainly, this will serve as a catalyst for the economic expansion across the board.

The incumbent democratic dispensation has marked out comprehensive and effective approaches for strengthening the hard-earned momentum of economic growth, which will hinge on an equitable development and progress of all the sectors and regions of Pakistan. Similarly, investments in the regional connectivity, especially through the China-Pakistan Economic Corridor, will be immensely beneficial for all areas. Moreover, through an integrated approach, all-encompassing reforms have been devised to strengthen institutions and modernise the public sector for improving governance, and developing responsive and resilient economic structure.

I would like to felicitate the contributors of this Plan for devising a workable roadmap for a successful and sustainable tomorrow. I believe that the potential of the Plan will be fully realised, and pray to the Almighty Allah for successful implementation.

PRIME MINISTER MUHAMMAD NAWAZ SHARIF

I have always observed with concern that the development drive of Pakistan is impeded by multiplicity of factors that negatively affect the nation's prosperity potential. I often point out lack of political stability coupled with arbitrary suspension of laid down plans as primarily responsible for causing downturn in socio-economic development of Pakistan.



Being a firm believer in the resilience of the Pakistani nation, I feel confident that given the right playing field Pakistan can surely overcome shortcomings experienced in the road to development. With this objective in mind, my government is pursuing steady and consistent policies aimed at improving and enhancing national output levels. I am sure that with steadfast resolution, we will soon achieve high standards of development.

With this goal in view, I have repeatedly expressed the resolve to bring Pakistan in the top 25 economies of the world. For this purpose, my government has formulated the 11th Five Year Plan, which encompasses operational details of the Pakistan Vision 2025. Being mindful of challenges to be encountered during the course of our development journey, my government has laid down ambitious yet achievable targets that are unprecedented in content. I am positive that the high levels of intended achievement will surely spur our policy makers and implementers to do their utmost in fulfilling them.

The Plan outlines human resource development, universal access to health and education, poverty alleviation, women empowerment, sustainable and inclusive socio-economic growth, water, food, and energy security, infrastructural expansion, and institutional reforms as key areas. No doubt, these are highly-demanding objectives but are surely within the range of sustained manoeuvrability. Viewed in the backdrop of substantial economic growth and significant improvement of infrastructure achieved over the last two years the targets earmarked in the plan are very well within the reach.

I consider it imperative to keep up momentum of sustained growth for a longer duration for which the Plan strategises major initiatives in employment promotion, steady progress towards democratic and transparent governance, incentivising the private sector, optimal reliance on the regional connectivity, sustained investment in knowledge resources, reduction in income and regional inequalities, and sustainable socio-economic progress.

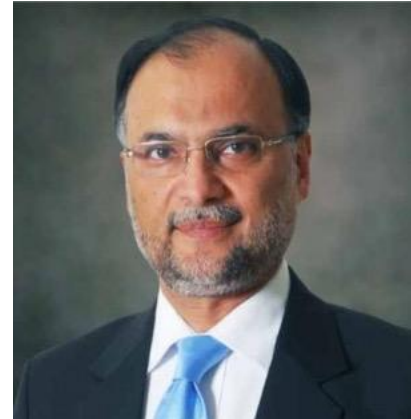
I exhort the people of Pakistan to work enthusiastically for achieving the desired goals laid down in the Plan because they are central to our prosperity. I appreciate Minister for Planning, Development and Reform Prof Ahsan Iqbal and his team of experts for carrying out the enormous task of preparing this document.

May Allah bless us always and grant us success! Amen

FOREWORD

After years of excruciating instability, Pakistan is now on the road to stable democracy. However, it needs to renew its tradition of perspective planning in order to elevate itself to the league of developed nations.

The current democratic government first presented Vision 2025 to set a direction to achieve sustained and inclusive economic growth. To translate the Vision into implementable strategies, the 11th Five Year Plan (2013-18) has been formulated. It defines a comprehensive roadmap and sets timelines for achieving high growth rate.



It is the first operational plan for implementation that covers targets and performance indicators for the first five years. The Plan provides the operational details to achieve Upper Middle Income Country status for Pakistan by 2025. Given the change in administrative setup due to the 18th Constitutional Amendment, it has become a very challenging exercise to set the national level strategic goals and targets, and even more difficult to ensure their implementation and monitoring. Such difficulties revealed themselves during the Plan formulation exercise.

The Plan is geared towards developing human and social capital of the country by enabling universal access to education and health facilities, empowering women and eradicating poverty; thereby increasing the total factor productivity. Strategies have been devised to encourage public-private partnerships in the development process. Moreover, energy reforms have been proposed and special emphasis has been laid on improving performance of the large scale manufacturing sector. Transport, communications, financial, industrial, external and services sectors have been identified as important areas with high growth potential. Consequently, comprehensive action plans have been proposed in the document to improve growth rates of these sectors and increase their respective contributions to the GDP.

Action plans are being recommended to implement a shift towards knowledge economy with an entrepreneurial culture in an effort to increase the industrial competitiveness and utilisation of our natural resources. In addition, plans for developing an enabling investment environment by crowding-in foreign investment have also been formed to reduce the country's reliance on foreign assistance for economic growth. Improvement in the governance system is envisioned to be a major driver of the economic progress. In this regard, civil service reforms have been initiated to modernise the public sector and improve its service delivery.

I firmly believe that implementation of this Plan will be a step forward for putting Pakistan on the path to prosperity, which we all aspire. The nation will have to work with utmost commitment to achieve these goals. The dream of a better and prosperous Pakistan can only be realised with collective efforts.

I am grateful to Prime Minister Muhammad Nawaz Sharif for inspiring us all at the Planning Commission and guiding us for the Pakistan Vision 2025 first, and then for the 11th Five Year

Plan. I thank the Chief Ministers, my cabinet colleagues, provincial governments, federal administrative secretaries and all others concerned. Finally, I am thankful to the officers of the Commission, diligently supported by the staff, members of the Review Committee and their team leader Chief Economist Dr Muhammad Nadeem Javaid for preparing this all-inclusive document encompassing a comprehensive and inclusive growth strategy, which will enable Pakistan to emerge as an economically, politically and socially sound nation.

May Allah grant us strength to achieve the envisaged targets! Amen

PROF AHSAN IQBAL
Minister for Planning, Development and Reform
Deputy Chairman Planning Commission
Islamabad